Fuelling Journeys



Q2 '17 Results

-UNE

SUPER

August 2017





- Sales volumes: 5.5 million m³
- Gross profit: US\$ 416 million
- EBITDA: US\$ 191 million
- Operating cash flow: US\$ 68 million
- Investment in infrastructure: US\$ 61 million
- Announced acquisition of retail network in Pakistan

Key Highlights – Q2 '17 vs. Q2 '16



Q2 '17 vs. Q2 '16

- Stable sales volumes
- Increase in gross profit and EBITDA
- Contained capex, financed by operating cash flows
- Operating cash flows impacted by changes in working capital from the ramp-up of new activities and timing effects on certain payables

Key Highlights – YTD Jun '17 vs. '16

| US\$million | YTD Jun '17 | YTD Jun '16 | YTD Jun '17 vs '16 |
|---|----------------|----------------|-----------------------|
| Sales volume ('000 m ³) | 10,920 | 10,819 | 1% |
| Throughput volume ('000 m ³) | 8,245 | 10,148 | -19% |
| Gross profit | 823 | 816 | 1% |
| EBITDA | 375 | 391 | -4% |
| Capex | 136 | 328 | -58% |
| Cash flow from operations | 86 | 487 | -82% |

YTD Jun '17 vs. '16

- Stable sales volumes
- Gross profit and EBITDA comparison impacted by very strong Q1 '16
- 58% reduction in capex, with limited new investments launched
- Operating cash flows impacted by changes in working capital from the ramp-up of new activities and timing effects on payables

Business segmentation – Q2 '17 vs. Q2 '16



| US\$ | Dov | Downstream M | | | lidstream | | |
|---------------------------------------|--------|--------------|-----|--------|-----------|------|--|
| million | Q2 '17 | Q2 '16 | Δ% | Q2 '17 | Q2 '16 | Δ% | |
| Volume ('000 m ³) | 5,266 | 5,336 | -1% | 3,836 | 4,738 | -19% | |
| Gross profit | 367 | 331 | 11% | 48 | 57 | -15% | |
| Unit margin (US\$/m³) | 70 | 62 | 12% | 13 | 12 | 5% | |
| Unit margin excl. UK (US\$/m³)* | 75 | 67 | 12% | n/a | n/a | n/a | |
| EBITDA | 161 | 151 | 7% | 29 | 31 | -5% | |

Downstream

- Stable volumes across most regions and segments
- Higher gross profit and EBITDA thanks to increased unit margins and contained opex
- Unit margin increase (+12%)

Midstream

- Lower throughput volumes, mainly in Africa
- Resulting in a decrease in gross profit and EBITDA

Business segmentation – YTD Jun '17 vs. '16



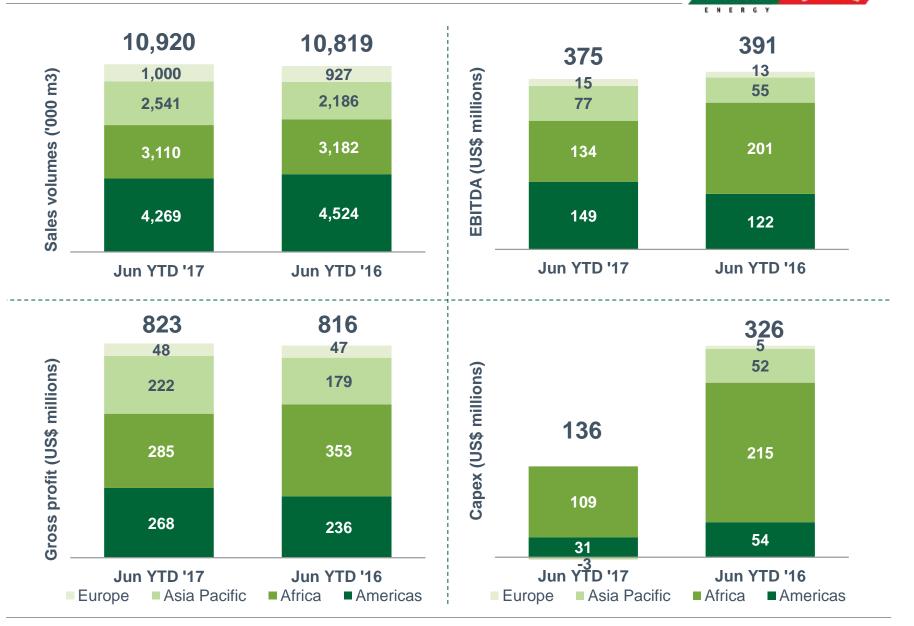
| US\$ | Dov | vnstrea | m | Mie | dstrean | า | Downstream |
|---------------------------------------|----------------|---------|-----|----------------|----------------|------|--|
| million | YTD Jun '17 | | Δ% | YTD Jun '17 | YTD Jun '16 | Δ% | Stable volumes across most |
| Volume ('000 m ³) | 10,474 | 10,330 | 1% | 8,690 | 10,637 | -18% | regions and segments Gross profit and EBITDA |
| Gross profit | 714 | 703 | 2% | 109 | 113 | -4% | comparison impacted by very strong Q1 '16 |
| Unit margin (US\$/m³) | 68 | 68 | 0% | 13 | 11 | 14% | Midstream Reduced throughput volumes, |
| Unit margin excl. UK (US\$/m³)* | 73 | 73 | 0% | n/a | n/a | n/a | mainly in Africa Decreased gross profit but higher EBITDA |
| EBITDA | 311 | 329 | -6% | 65 | 62 | 4% | LOIIDA |

Geographic Segmentation – Q2 '17 vs. Q2 '16



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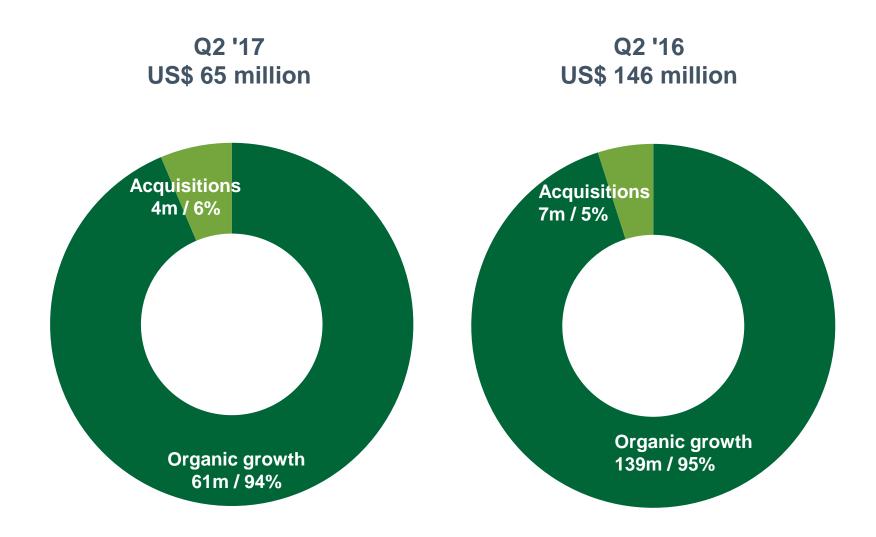
Geographic Segmentation – YTD Jun '17 vs. '16



(*) Q2 '17 capex are shown net of proceeds from the disposal of assets, and cash inflow from change in ownership







Key Performance Indicators – Q2 '17



| | Jun '17 | Mar '17 | Dec '16 | Keys |
|---|---------|---------|---------|------------------|
| Number of countries | 47 | 47 | 47 | • St |
| Number of service stations | 2,518 | 2,559 | 2,519 | • 5 |
| Number of terminals | 101 | 101 | 100 | • In Au ne |
| Storage capacity (mil. m ³) | 8.0 | 8.0 | 7.9 | • Ai |
| Number of airports | 68 | 63 | 63 | ac Pa |
| Headcount | 8,052 | 7,704 | 7,652 | |

Key statistics

- Stable portfolio
- 5 more airports serviced
- Increase in workforce, mainly in Australia, due to the opening of new COCO sites
- Announced in Q3 '17 the acquisition of a retail distributor in Pakistan

Cash flows – Q2 '17 vs. Q1 '17 and Q2'16



| US\$million | Q2 '17 | Q2 '16 | Q1 '17 |
|--|--------|--------|--------|
| Net cash flow from operations | 68 | 283 | 18 |
| Net cash flow used in investing | (65) | (147) | (107) |
| Net cash flow from financing | (99) | (146) | 247 |
| Days of sales out- standing (3 rd party) | 11 | 12 | 12 |
| Days of inventory | 23 | 21 | 23 |

Q2 '17 vs. '16

- Operating cash flows impacted by changes in working capital linked to ramp-up of new activities and timing effects on certain payables
- Investing cash flows reflect reduced capex and acquisition spending
- Financing cash flows reflect interest payments and some debt repayments
- Improved DSO and slight increase in DIO

Capital structure – Jun '17



| US\$ million | Jun17 | Mar17 | Jun16 |
|-------------------|-------|-------|-------|
| Cash | (391) | (481) | (326) |
| Inventories | (800) | (756) | (650) |
| OpCo Debt | 448 | 413 | 512 |
| Senior Facilities | 1,681 | 1,771 | 1,265 |
| Senior Notes | 1,329 | 1,314 | 1,323 |
| Total net debt | 2,267 | 2,261 | 2,125 |
| x LTM EBITDA | 3.1 | 3.1 | 2.9 |

Jun '17 capital structure

- Net Debt / EBITDA multiple at 3.1x
- Refinanced and expanded the maturity of the Senior Credit Facility
- Unsecured HoldCo debt represents 87% of Group's debt, against 3% for secured OpCo debt
- 39% of debt maturing in 2021 and beyond

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Fuelling Journeys

Puma Energy is an integrated global energy company like no other. When we say we fuel journeys, we are not just talking about putting gasoline or diesel in our customers' tanks, or providing high quality fuel to some of the world's largest airlines, shipping companies and power suppliers.

It goes further than that.

Fuelling Journeys is about showing customers our pioneering, passionate and performance driven spirit. Delivering authentic customer experiences to make a real difference in the communities we serve.