

# **Anti-Bribery and Corruption Policy**

# **POLICY**

Date: 1 July 2024



# CC – GBL – 003 – Anti Bribery and Corruption Policy

Issued on: 1 July 2024 Supersedes: All prior

Owner: Compliance Department Approved by: Puma Energy Board Signed by: Rhibetnan Yaktal, Global Head of Compliance Signed by: Hadi Hallouche - CEO

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### 1. Introduction

This Anti-Bribery and Corruption Policy ("Policy") defines the rules and procedures that all employees and those who work with and for Puma Energy Group must follow. The Policy helps ensure that Puma Energy conducts business in accordance with applicable laws and regulations, and in an honest and ethical manner.

Bribery is anything of value that a person gives or offers to another to gain an undue business advantage in all commercial settings. Corruption is the dishonest or fraudulent conduct by those in power for private gain, typically involving bribery.

Bribery and corruption can take multiple forms including but not limited to bribing a Government Official, against the popular perception of 'cash in an envelope.' Under the relevant laws in the jurisdictions where the Puma Energy Group has operations, it is a crime to engage in bribery or corruption, regardless of whether the act involves government officials or private persons in any business relationship. Further, an employee may be subject to criminal liability if they directly or indirectly are involved in an act of bribery or corruption, these acts include:

### 2. Purpose

This Policy ensures that Puma Energy complies with all laws for countering bribery and corruption and operates according to a system that prevents bribery and corruption within its operations and its Anti-Bribery Management System (ABMS).

#### 3. Scope

This Policy applies to all Puma Energy Group employees and its principles, to all third parties working with and for Puma Energy Group, including joint ventures where Puma Energy is the majority shareholder or controlling party.

### 4. Policy

Puma Energy has a zero-tolerance approach to bribery and corruption and is committed to acting professionally, fairly and with integrity in all its business dealings and relationships, wherever it operates, and implementing and enforcing effective systems to counter bribery and corruption in all of its operations. Failure to comply with the requirements of this Policy may result in disciplinary action up to and including termination of employment and/ or a business relationship with Puma Energy. Puma Energy reserves the right to pursue legal actions which may be available to it including the sharing of information with law enforcement and government officials.

Puma Energy complies with relevant laws local and international anti-bribery and corruption laws, including the UK and US. Variations in local customs are not an acceptable basis for offering or accepting a bribe.

Puma Energy does not tolerate retaliation. No one will be retaliated against for raising any concern about misconduct including concerns about bribery and corruption. No one will be retaliated against for refusing to participate in unethical or corrupt conduct. See Puma Energy's <a href="Speak Up Policy">Speak Up Policy</a>.



## 5. Roles and Responsibilities

#### **Employees:**

All Puma Energy employees must familiarise themselves with this Policy and their responsibilities under it, and comply with all of its requirements. They must complete any required trainings related to this Policy.

If any aspect of this Policy or its application to generic or specific business situations is unclear, the employees should refer the issue to the Compliance Department.

If there is any doubt as to whether a particular activity or transaction may involve or may be perceived to involve bribery or corruption, the employees should refer the matter to the Regional Head of Compliance.

#### **Business/Function/Country:**

The business/ function and/ or country must communicate, implement and adhere to this Policy, and ensure that employees and third parties are aware of its provisions. They play a key role in the effectiveness of the ABMS and must cooperate with and support all efforts to counter bribery and corruption.

#### Role and Responsibilities of the Head of Compliance and the Compliance Team

To effectively operate and manage the ABMS, The Head of Compliance and the Compliance Team shall possess the responsibility and authority for:

- Overseeing the design and implementation of the ABMS;
- Providing advice and guidance to personnel on the ABMS and issues relating to bribery and corruption;
- Ensuring that the ABMS conforms to requirements of ISO 37001; reporting to the governing body and top management as appropriate; maintaining direct and prompt access to the governing body and top management if any issue or concerns needs to be raised; and ensuring that the ABMS is adequately resourced and assigned to person(s) who have the appropriate competence, status, authority and independence.

#### Support from other functions:

The ABMS shall be supported by other operational functions including but not limited to Human Resources in conducting due diligence in the hiring of employees, Internal Audit in the monitoring of financial and other controls that assist in achieving the objectives of the ABMS, procurement in Know Your Counterparty and other third-party due diligence, the General Counsel in providing support and legal guidance.

#### 6. Abbreviations and Definitions

Administration Service Provider	Any individual or third party that is contractually appointed to represent Puma Energy, to negotiate, or to act on behalf of the company and interacts with government officials is termed as an administrative service provider.
Bribery	Is an act of offering or accepting a financial or other form of benefit intended to encourage or influence the recipient of the benefit to act improperly or unfairly in the award of business or in the execution of their duties. Charitable donations: Donations to organisations that are registered charities, either in the form of cash or other benefits such as free services.



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Business advantage can be anything that places Puma Energy in a bett (financial, economic, or reputational, or in any other way which is benef than its competitors or than it would otherwise have been had the corruption not taken place.	
Code of Business Conduct	Company policy statement on expected behaviour of employees, which also includes principles covering bribery and corruption.
Corruption	Is the dishonest or fraudulent conduct by those in power for private gain, typically involving bribery.
Extortion	Extortion is a directly or indirectly demand or accept a bribe, facilitation payment or kickback through force or threat.
Facilitation Payment	These are unofficial payments or gift usually, but not necessarily made to public officials to perform or expedite routine services which we are legally entitled to receive without the need for such payment.
Government Official	An officer or employee of a government, government department, agency or instrumentality of such government. It includes an officer of a national government, the government of a state, local or statutory authority; an employee or official of a state-owned or controlled company, even if operated like a privately-owned corporation; employees and directors of government linked company; anyone acting in an official capacity for or on behalf of the government (including a state-owned or controlled companies); employees and officials of World Bank or IMF; and immediate family members and close relatives of the above mentioned individuals.
Inducement& rewards	An inducement or reward offered, promised or provided in order to gain any commercial, contractual, regulatory, business, or personal advantage. An inducement is something that helps to bring about an action or desired result.
Kickbacks	Kickbacks are corrupt payments or advantage made in return for a business favour. Kickbacks can take the form of commercial bribery where a kickback is paid to or by Puma Energy to a private enterprise or Government Official to public officials, political parties, party officials or political candidates, to employees of the third party, or their relatives or business associates.
Social Investment	Activities to support local communities that are impacted by our business, through investment or giving the benefits

Refer to Annexure A for common examples of bribery and corruption.



### 7. Standards for identifying and mitigating the risk of bribery or corruption:

Puma Energy is proud of its reputation for doing business in the right way and is committed to preventing and mitigating the risk of bribery and corruption in its operations. This Policy details the standards that business needs to follow to mitigate such risk.

#### **Standard 1 | Communication and Training**

Puma Energy will educate its employees, as well as third parties who work with and for it, including, but not limited to representatives, partners, contractors and suppliers, to reinforce their awareness, knowledge and commitment to its anti-bribery and corruption policies and ABMS.

Puma Energy will provide all employees and relevant third parties with policies, communication, tools, training courses and materials as necessary to facilitate their understanding and enable the mitigation of the risk of bribery and corruption in all business activities.

#### General rules to be adhered:

- **Complete Training.** All employees and third parties must complete promptly any compliance related training in general, and anti-bribery and corruption training in particular, assigned to them.
- **Report Suspected Violations**. All employees and third parties must communicate promptly to their line management, Compliance and/ or Legal Department any suspected breach of this policy.
- Manager Support. Line managers must adhere to Puma Energy's escalation criteria for notifying all instances of violation of this policy.
- Monitor Training Completion Rates. It is the responsibility of each business and functions heads to
  monitor training statistics to ensure that all employees, selected third parties complete the
  compliance and/ or anti-bribery and corruption training as applicable to each of them.
- Message the Importance of this Policy. All business and functional leaders must use every opportunity to communicate to their employees the existence and importance of this Policy as well as the bribery and corruption risks inherent to their operations.
- Training for New Employees. All new employees are required to complete all compliance trainings including anti-bribery and corruption training assigned to them within 30 days of joining the company. It is the responsibility of the hiring business and function to ensure completion, aimed at identifying and mitigating the risk of bribery and corruption. It is the business and functional leaders' responsibility to monitor compliance.

#### Standard 2 | Procurement

Puma Energy is committed to ensuring that all contracts awarded to it or awarded by it, are decided transparently, legally and without any connection to bribery or corruption.

The business has the responsibility to ensure that any contract awarded by Puma Energy follows an established, documented and communicated process and that any business awarded to Puma Energy is free of bribery and corruption.

The objective of establishing the ABMS and guidelines is to ensure that consideration is given to the potential bribery and corruption risk that may be inherent in the awarding of contracts by and to Puma Energy. Any proposed contract must be justified, documented and approved as per the delegation of authority matrix.

#### General rules to be adhered:

• **Documented Process.** All Puma Energy businesses / functions must have an established and documented procurement process, which must be communicated to all relevant parties.



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- **Periodic Audits**. All activities must be documented according to the process and such documentation be made available to be audited as may be required.
- **Nominated Individuals**. All business units/ functions must ensure that there are nominated individuals with the responsibility for ensuring that the process is adequately communicated, implemented and followed without exceptions.
- Third Party Compliance. All third parties representing Puma Energy in a process must adhere to the Code of Business Conduct, this Policy and all the relevant documentation must be communicated by business units/functions to the third party.
- Avoidance of Conflicts of Interest. Where there is a conflict of interest, whether actual, potential or
  perceived, it must be declared and addressed in accordance with Puma Energy's conflict of interest
  policy. In a process for the award of business to Puma Energy or by Puma Energy, any gift and/ or
  entertainment exchanged could influence the process or give rise to a perception that the process has
  been influenced; therefore, it must be avoided or pre-authorised in accordance with Puma Energy's
  gifts and entertainment policy.
- **Single Sourced Contract Awards**. There may be occasions where the business will award a contract on a single source basis, without following a thorough evaluation of multiple suppliers and their proposals. Any single sourced contract must be justified, documented and approved by an individual with the necessary delegation of authority to approve such transaction.

#### Standard 3 | Third Party Due Diligence

Puma Energy is committed to ensuring that third parties it deals with are adequately evaluated to mitigate the risk of bribery and corruption.

Puma Energy must conduct adequate, risk-based due diligence on all third-party relationships before any contractual commitment is made by it in order to mitigate the risk of illegal activities in general and bribery and corruption in particular.

#### General rules to be adhered:

- **Risk Based Due Diligence**. All categories of third parties will be subject to risk-based due diligence including joint ventures, consortium partners, distributors, administrative service providers, contractors, administrative service providers, vendors, recipients of any social investment, including charitable donations or Corporate Social Responsibility expenditures and customers.
- **Know Your Counterparty Process**. The request for due diligence on a third party should be made by the business units or functions to the Compliance Department which will conduct the adequate due diligence in accordance with the due diligence or Know Your Counterparty (KYC) procedure.
- Risk Mitigation. The business units and the functions must implement any recommendation by the
  Compliance Department on how to mitigate risks that might have been highlighted as a result of the
  internal and/ or external due diligence. These mitigating actions might include, but are not limited to,
  inclusion of specific anti-bribery and corruption contractual clauses, periodic compliance audits, faceto-face training and annual compliance certification.
- **Periodic Reassessment**. The third party should be re-assessed periodically and as required by the Compliance Department but in any event immediately if it is determined that the third party has been the subject of any allegations of bribery and corruption or illegality.

#### Standard 4 | Gifts and Entertainment

Puma Energy employees are not permitted to give or accept gifts and entertainment from any third
party unless it is done in accordance with Puma Energy's gifts and entertainment policy. Giving or
receiving cash or cash equivalent gifts is never acceptable. All employees must record their gifts and
entertainment activities in the register in accordance with the gifts and entertainment policy.



• The basic do's and don'ts of Gifts and Entertainment are set out in Puma Energy's Code of Business Conduct and should always be followed. The law concerning government officials is strict so employees should understand their obligations and follow the Puma Energy's gifts and entertainment policy before giving gifts, hospitality, travel or entertainment to a government official.

#### **Standard 5 | Facilitation Payments**

- Puma Energy prohibits facilitation payments and is committed to combating the facilitation payment culture wherever it is encountered.
- Facilitation payments are illegal in most countries where Puma Energy operates and should not be
  offered or paid directly or indirectly through a third party, as they represent a form of bribery and
  corruption, which is inconsistent with the way Puma Energy conducts its business. Any request or
  demand for facilitation payments must be reported to the Compliance Department.

Examples of facilitation payments could include but are not limited to:

- Unofficial payments made to speed up the process of obtaining of permits, licenses or other
  official documents to qualify Puma Energy to do business in a country, despite the fact that
  the correct procedures were followed and all documents submitted were in order.
- Unofficial payments for the loading and unloading of cargo, when the local government provides these services.
- o Payments to expedite the processing of customs clearance either directly or indirectly through freight forwarding agents.
- Unofficial payments made to speed up the process of obtaining of governmental papers or approvals, such as visas and/ or work orders, despite the fact that the necessary and correct documentation was submitted.
- Unofficial payments for rendering of routine services which are usually provided by government departments and agencies, such as mail pick-up and delivery, telephone, water and gas services or the scheduling of inspections associated with contract performance or inspections related to transit of goods across country.
- If facilitation payments appear to be part of a pattern of pressure by a public authority, the affected business, with support from Legal and/ or Compliance Department, must notify the relevant local authority of the occurrence and a complaint should be registered.
- Exception: Facilitation payments may only be made in exceptional circumstances that involves extortion, where personal safety is threatened. In such case, a detailed report of the incident (how, where and when the incident happened and how much was paid to the threatening party) must be provided to the individual's line manager, as well as to the Compliance Department. If a facilitation payment is made under any circumstance, the transaction should be accurately recorded in the company's accounting books and records.

### **Standard 6 | Political Activities**

- Puma Energy prohibits all employees, representatives and affiliates from making directly or indirectly, via industry associations or charities, political contributions of any kind in the name of Puma Energy or using Puma Energy funds and/ or resources for this purpose. Lobbying for the purpose of furthering interests of Puma Energy is permitted but it should never be directed towards exercising improper influence.
- All employees, representatives and affiliates are free to make political contributions in their private capacities using private funds and in their personal time provided there is no intention to gain a commercial advantage for Puma Energy in the process.
- · Political contributions can take the form of, but are not limited to, money, rendering services or



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making facilities and resources available to a politician, a political campaign, a political party, a political committee or other form of political organisation, which is affiliated to a political party.

- Puma Energy's employees, representatives and affiliates directly or indirectly through membership of
  industry associations can lobby governments and government agencies, to protect or further
  commercial interests of the company. However, all such lobbying activities must be in accordance with
  other provisions of this Policy and should not appear to exert improper influence.
- Exception: The decision to make a political contribution on behalf of the company can only be made by the Board of Directors, following review of the proposal by the Global Head of Compliance. It must be publicly disclosed.

#### Standard 7 | Hospitality and Hosting of External Parties

- Puma Energy recognises that visits from external parties, including government officials, to its sites are a necessary part of its business. However, such visits when paid for by Puma Energy must be carefully arranged, controlled and accurately recorded to avoid any perception of undue influence.
- It is acceptable for external parties, including government officials and business partners, to visit Puma Energy offices and projects in the normal course of business. For example, these parties may want to visit our sites, assess progress or viability of a project and understand our capability in a certain area. Such visits, if paid for by Puma Energy, must have a business rationale, be conducted in a transparent manner, and must not be aimed at, or appearing to, unfairly influence decisions or transactions.

#### General rules to be adhered:

- **Pre-Approval.** All external party visits being paid for by Puma Energy need to be pre-approved by the General Manager of the business organising the visit.
- Valid Business Need Required. All visits by external parties must be supported by a valid business need. The visits must only be for the duration deemed necessary to fulfil the identified business need, to the location deemed most appropriate for the business being discussed and should have a clear, pre-agreed list of participants and itinerary in place before they commence.
- Qualified Individuals. The participants in such visits should have the technical or professional capability necessary to meet the business needs and the itinerary should reflect the fact that the majority of the duration of the visit will be spent on Puma Energy business.
- Proper Documentation. A copy of the itinerary, along with the names, positions and organisation of
  those visiting must be retained on record and all related costs must be accurately recorded in Puma
  Energy's accounting books and records.
- Compliance with Travel Policy. Travel costs may only be paid by Puma Energy where the visit has been offered by Puma Energy to the external party as part of a new business opportunity and/or envisioned in a pre-existing written contract between Puma Energy and the external party and must comply with Puma Energy's Business Travel Policy including:
- Travel paid for visiting external parties by Puma Energy must be to/ from the country/ location of residence or employment of the participant(s).
- Travel costs paid for by Puma Energy must be limited to accommodation at/ near site, meals for the duration of the visit and may involve routine entertainment and/ or token gifts during the visit, which need to be in accordance with Puma Energy's gifts and entertainment policy.
- Whenever possible, travel and accommodation arrangements should be made and paid for directly by Puma Energy. If not possible, Puma Energy may only reimburse the business partner after the receipt of an itemized invoice, reimbursement should never be made to the external party's employee(s) directly.
- Puma Energy must not pay any non-business travel expense or expenses associated with family members or acquaintances of the individual(s) who travel, or agree to any extension to the external party's hotel stay to accommodate their personal or non-Puma Energy business or incremental



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expense incurred by any companion to the external party.

- **No Cash.** Puma Energy must not offer or agree to pay cash, cash-equivalents or per-diems to any visiting external party.
- **Third Party Approval.** Puma Energy must confirm that the visiting external party has the approval of his/ her employer to accept the Puma Energy invitation and that no restriction is being breached.
- Under no circumstances will sightseeing, side-trips, entertainment, or "extra-days" be allowed and paid for by Puma Energy.
- **Exception:** Any exception to the above procedure must be pre-approved by the Global Head of Compliance.
- Hospitalities that require pre-authorisation: All external party visits/ hospitalities involving
  Government Officials that require international air travel or lodging being paid for by Puma Energy
  require pre-authorisation from Global Head of Compliance and a member of the Executive Committee
  responsible for the region.

#### **Standard 8 | Corporate Social Investments**

- Puma Energy is committed to supporting the host communities and societies where it operates whilst
  ensuring that its corporate social investments do not amount to, or are not perceived to be, bribery
  or corruption.
- Puma Energy defines corporate social investment as financial or in-kind contributions made by its businesses in the countries where it operates in support of a societal need and enhancement of Puma Energy's reputation. The recipients and beneficiaries of social investments are typically not-for-profit organisations, charities, government or educational institutions or donor organisations that aim to deliver a clearly defined community and/ or sustainable development initiative.

#### General rules to be adhered:

- Compliance with Corporate Social Investment Policy. The initiative must abide by the Corporate Social Investment Policy and the supplementary guidance notes issued.
- No Personal Benefit. It must not financially benefit directly or indirectly any public official or private individual who is a decision maker in relation to the awarding of business to any member of the Puma Energy Group.
- **No Third-Party Benefit**. It must not financially benefit third parties who are directly or indirectly associated with a decision maker involved in the awarding of business to any member of the Puma Energy Group.
- **No Quid Pro Quo.** It must not financially benefit organisations or individuals directly or indirectly associated with a third party with the power to influence the awarding of business to any member of the Puma Energy Group.
- No Benefit for Political Candidates or Government Officials. It must not benefit directly or indirectly an individual who is a candidate for election or re-election to a political office.
- **Due Diligence Required.** Due diligence must be conducted on all social investment recipients to identify any possible bribery and corruption risk that they may pose to Puma Energy.
- Compliance with Procurement Policy and Processes. Where the initiative involves the procurement of goods and services, Policy Puma Energy procurement procedures should apply (for example, tendering and conducting due diligence).
- **Exception:** Any deviation to the above must have the prior written approval from the Regional Head of Compliance.

#### Standard 9 | Investigating and Reporting



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- Puma Energy will investigate promptly and in confidence, any actual or suspected instance of bribery
  or corruption related to any transaction that involves the company and/ or those working with and
  for Puma Energy of which we become aware. Puma Energy will take appropriate action, including
  disciplinary action, use of contractual remedies, termination and/or legal proceedings, against any
  employee and/ or third party found to be engaged in bribery or corruption activities involving or
  affecting the company.
- Investigation and reporting of suspected instances of bribery and corruption, whether it involves a Puma Energy employee or a third party in relation to any Puma Energy business, is an essential element of Puma Energy's procedures to mitigate the risk of bribery and corruption. Under no circumstances should any suspicion of bribery or corruption be ignored.

#### General rules to be adhered:

- Reporting of Suspected Instances. All employees are responsible for immediately reporting any suspected instance of bribery and corruption, whether in relation to another employee of Puma Energy, an agent or representative of Puma Energy or a third party, in relation to any Puma Energy business.
- Who to Notify. Global Head of Compliance and General Counsel should be informed immediately about any potential instance of bribery and corruption. Any suspected instance of bribery and corruption should be reported in the first instance both to a line manager, if the allegation does not directly or indirectly involve the line manager and to the Global Head of Compliance and General Counsel as per Puma Energy's Escalation Criteria for Managers. Alternatively, there is the Speak Up line, which can be used to report the matter in confidence and anonymously through www.pumaenergyspeakup.com.
- **Speak Up Policy:** Puma Energy's Speak Up policy and the escalation criteria for managers should be followed for raising concerns around bribery and corruption.
- Investigation Protocol. All investigations will be conducted in line with an approved Investigation
  Protocol, a copy of which can be found on intranet or by contacting either Legal or Compliance
  Department.

### Standard 10 | Maintaining Records and Monitoring Implementation

- Puma Energy will maintain accurate records and documentation to demonstrate the effectiveness of its ABMS monitor the implementation of this Policy.
- Maintenance of proper records of transactions is an essential component of an ABMS. Without this, it will not be possible to demonstrate that Puma Energy's processes and procedures are adequate and followed consistently.

#### General rules to be adhered:

- **Record all Transactions.** All financial transactions must be accurately recorded and maintained in the Company's books and records.
- **Due Diligence.** Records of all due diligence conducted on third parties must be maintained by the Compliance Department.
- **Compliance with Gift & Entertainment Policy.** All gifts and entertainment given and received must be registered in accordance with Puma Energy's Gifts & Entertainment policy.
- **Training Records.** Records of all compliance related training either online or face-to-face must be maintained by Compliance Department and by the business, as the case may be.
- **Annual Compliance Attestation.** Records of the annual compliance attestation must be maintained by Compliance Department.
- **Risk Assessment.** Records of any compliance related risk assessment of Puma Energy's business must be maintained by Compliance Department and the relevant business.



• Third Party Compliance Audits. Records of any third-party compliance audit, including, but not limited to, agents and administrative service providers, must be maintained by Compliance Department and by the business, as may be the case.

#### Standard 11 | Preventing Money Laundering

 Puma Energy will only conduct business with third parties that it believes are not engaged in money laundering activities and will not knowingly facilitate any transaction that has elements of such practice. Identifying and stopping any transaction that may have elements of or the appearance of money laundering is an essential procedure to mitigate the risk of bribery and corruption.

#### General rules to be adhered:

- Due Diligence. Risk based due diligence in accordance with Puma Energy's third-party due diligence
  process must be conducted on all third parties to establish their beneficial owners and their sources
  of income.
- **Payments Must Be Related to Business Transactions.** Puma Energy will not receive payments from or make payments to third parties, which are not the parties to the particular business transaction.
- Payments only to Documented Accounts. Puma Energy must make payments to a third party only to the account contractually agreed between Puma Energy and the third party.
- **No Cash Payments.** Except in instances where we are serving the end customer in downstream business, Puma Energy must not receive payments in cash from third parties for business transactions.
- Payments in Authorized Locations Only. Puma Energy will only receive or make payments from or to jurisdictions connected with the particular business transaction or as otherwise agreed in the contract between Puma Energy and the third party. Any exceptions to this rule must be approved by Regional Head of Compliance prior to signing of the contract with the third party.
- Overpayments and Refunds. Puma Energy will not accept over-payments by a third party and any request for refunds of money to a third party, which might have overpaid Puma Energy must be approved in line with Delegation of Authority Matrix.
- **Finance Department Approval.** Any request from a third party for payments to be made to Puma Energy through multiple forms must be approved by Finance Department after careful review of the documented justification for such request.
- **Change of currency.** Any change to previously agreed modes of payment or currency by Puma Energy must be approved by the Finance Department.

#### 8. Annexures

Annexure A	Examples of Bribery and Corruption	
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### **Annexure A: Examples of Bribery and Corruption**

Bribery and corruption could affect Puma Energy in any of the following transactions or activities, if performed by the Company with public or private third parties directly or indirectly. The common examples of bribery and corruption are:

- Awarding Business. Paying individuals with an authority or influence over the award of business in order to influence them to make an award in favour of Puma Energy.
- **Expensive Gifts and Lavish Entertainment**. Exchanging expensive gifts or providing lavish entertainment to individuals with the intention of influencing the award of business to Puma Energy.
- **Political and Charitable Donations**. Making political or charitable donations to a third party or their family member(s) and/ or close associate(s) with an intention of unfairly influencing the award of business to Puma Energy.
- Education Fees. Sponsoring or paying for university or similar education fees of family member(s) and/or close associate(s) of a third party with the intention or in the hope of influencing the award of business to Puma Energy.
- **Inducements**. Accepting payments or other inducements from third parties, including, but not limited to, administrative service providers, suppliers, service providers or sub-contractors in order to award business or grant another benefit to them.



- **Tender Procedures**. Manipulating tender procedures to award a contract to a specific supplier or service provider in return for some form of payment or other benefit.
- Payments to Avoid Other Payments. Offering payments or other forms of benefit, whether directly or indirectly, to a tax, customs or immigration official to overlook local taxation, customs or visa requirements.
- **Employment Offers**. Offering employment without following the defined Human Resources (HR) procedure, whether directly or indirectly, to any person sharing intimate relationship with tax, customs or immigration official to overlook local taxation, customs or visa requirements.